



18 March 2026

Nicole Sheffield
President
Australian Retail Council
Sent via email: info@retail.org.au

Dear Nicole Sheffield

Notification of changes – Action required

We acknowledge receipt of a Notification of Change to the office holders of the Australian Retail Council (AR2026/22).

A list of those changes has been summarised in Appendix A at the end of this letter.

What you need to do right now

- Any person who has been elected or appointed to a new office that has financial management duties (which usually includes all the committee of management) **MUST** do [financial training](#) or [obtain an exemption](#)
- Inform all officers of their [disclosure obligations](#)
- Consider giving your new officers the link to the Commission's [Officer Induction Kit](#)

These next steps are explained below in more detail.

Financial training must be done within 6 months

Any officer who has been elected or appointed to a new office that has financial management duties must complete [financial training](#) (or obtain an exemption) **within 6 months** after taking office (section 293K of the *Fair Work (Registered Organisations) Act 2009* (RO Act)).

The organisation is responsible for this requirement. You should arrange for the relevant officers to have training as soon as possible.

Good governance processes around financial training are highly recommended. These include:

- keeping a list of all offices that have financial management duties
- having a single person or officer responsible for overseeing the process

- collecting records of who has done training or obtained an exemption, including any certificates and exemption letters
- doing refresher courses for officers who have been re-elected to the same office (and are not required to do training under the RO Act)
- extending training to non-officers who are essential to your financial processes



Officer financial training audit

An audit by the Commission into officer training found that organisations frequently misunderstood **which** officers are required to do training.

To help with this we have an [officer training online panel](#) with examples explaining what triggers the need to do training and how to identify the offices that require it.

Further information about training is provided in our [officer financial training fact sheet](#).

Help for new officers: Officer Induction Kit

The Commission has created an [Officer Induction Kit](#) to assist new officers. The Kit has resources that will help an officer to understand their general duties as an officer and their specific duties as an officer in your organisation. It also includes tools to guide an officer's understanding of compliance dates, disclosures and other reporting obligations.

Please direct your officers to the kit which is on the Commission's [officers and disclosures](#) page.

Disclosure obligations: what officers must do

All officers are required to make disclosures regarding remuneration, non-cash benefits and material personal interests. Details are contained in the RO Act and are summarised in the Commission's [Disclosures Fact Sheet](#).

The organisation and officers are both responsible for meeting this obligation.

Time frames for notifications of change

Notifications of change must be lodged within 35 days of the change occurring (regulation 151 *Fair Work (Registered Organisations) Regulations 2009*).

Resources to help you make your notifications of change

Notifications of change are vitally important to maintain the transparency of an organisation to its members. They empower members to hold the organisation properly to account for its decisions.

To ensure that organisations get these notifications right we have created resources to help you understand the notification of change requirement and complete it quickly.

These resources include:

- [notification of change template](#)
- a podcast that answers the question – [who is an officer?](#)
- and a [fact sheet on notifications of change](#) that explains the requirement

eLearning module – notifications of change



The Commission has launched an eLearning module to assist organisations in understanding when a notification of change is required.

The [eLearning module](#) is available on our website.

It will take approximately 20 minutes and has a short quiz at the end to help you test your knowledge.

Please contact 1300 341 665 or regorgs@fwc.gov.au if you have any questions or would like to discuss this matter further.

Yours sincerely

Fair Work Commission

Appendix A

The table below outlines the changes notified and when they were lodged.
Our records have been updated.

The notification of change and this filing letter can be viewed on the Commission Website through the [list of Registered Organisations](#).

Date of lodgement	Branch	Change	Within prescribed period (Yes/No). If No, how many days late
11/03/2026	National	Change of Address, Vice President/Vice Chair, Secretary, Councillors/Board Members	Yes

NOTIFICATION OF CHANGES TO RECORDS (Changes to Records in the Annual Return) required to be kept in accordance with section 230 *Fair Work (Registered Organisations) Act 2009* and regulation 147 *Fair Work (Registered Organisations) Regulations 2009*

I, **Nicole Sheffield**, being the **Chair** of the **Australian Retail Council** [previously the Australian Retailers Association], declare the following:

1. I am authorised to make this declaration.
2. The following is a correct statement of the changes made to the information contained in the records required to be kept by the organisation in accordance with s.230(1)(b), (c), and (d) of the *Fair Work (Registered Organisations) Act 2009*:
 - On **19 February 2026**, the address of the organisation changed to **Level 29, 31 Market Street Sydney, NSW 2000**.¹
 - A list of changes to offices and the names, postal addresses and occupations of persons holding those offices is attached to this declaration at Annexure A and forms part of this declaration.



Signed: Nicole Sheffield, Chair
Dated: 11 March 2026

[PLEASE NOTE: This declaration must be submitted to the Fair Work Commission within **35 days**. It can be submitted to regorgs@fwc.gov.au].

¹ s.230(1)(d); reg.147(d)

ANNEXURE A

THIS IS A PUBLIC DOCUMENT THAT WILL BE PUBLISHED ON THE WEBSITE

Changes to Offices and Office Holders in the Organisation and its Branches [insert as many pages as required]:

[Please note:

- delete the information highlighted: this is instructional or provided by way of example only
- the Fair Work Commission must be notified within **35 days** of the change
- the 35 days begins at the earliest event (for instance when the officer retires) and **cannot be notified in advance** of the change
- a notification of a person leaving office and a notification of person filling the vacant office may need to be lodged separately if the appointment or election process takes longer than 35 days.]

Branch	Date of Change	Name of Office that has changed	Name of <u>Outgoing</u> Office Holder	Name of <u>New</u> Office Holder	Postal Address of <u>New</u> Office Holder	Occupation of <u>New</u> Office Holder
National	19/02/2026	President/Chair	Nicole Sheffield	Nicole Sheffield	c/o Australian Retail Council Level 29, 31 Market Street Sydney, NSW 2000.	Managing Director
National	19/02/2026	Vice President/Vice Chair	Jane McNally	Antony Moore		Chief Channel Officer
National	19/02/2026	Treasurer	Andrew Meads	Andrew Meads		Owner/General Manager
National	19/02/2026	Secretary	Sarah Hunter	Vacant		N/A
National	19/02/2026	Councillor/Board Member	Gavin Carter	Shane Bracken		Managing Director
National	19/02/2026	Councillor/Board Member	Tanya Tindall	Alice Barbery		Chief Executive Officer
National	19/02/2026	Councillor/Board Member	Sharon Beaumont	Sharon Beaumont		General Manager
National	19/02/2026	Councillor/Board Member	Krista Diez-Simson	Krista Diez-Simson		Chief Financial Officer
National	19/02/2026	Councillor/Board Member	Vacant	Anthony Wilson		Managing Director
National	19/02/2026	ARA Councillor x 5	Vacant	NOTE: Remove as not included in new ARC Rules clause 20.1		



4 February 2026

Nicole Sheffield
President
Australian Retail Council
Sent via email: info@retail.org.au

Dear Nicole Sheffield

The Australian Retail Council's annual return of information (annual return) lodged under subsection 233(1) of the RO Act

Thank you for providing your annual return lodged under subsection 233(1) of the *Fair Work (Registered Organisations) Act 2009* (the RO Act).

Summary of your annual return and its assessment

Year 2026
Matter number AR2026/22
Lodgement date 2 February 2026
Result FILED

In your declaration that accompanied the annual return, you declared that the information contained in the annual return was true and correct.

Your annual return has been reviewed for compliance with the requirements of the RO Act, as well as whether you addressed the issues of concern (if any) that the regulator raised with you about last year's annual return.

The requirements for annual returns are set out in sections 230 and 233(1) of the RO Act.



Your annual return satisfied the requirements of the review and has been uploaded to the Fair Work Commission (the Commission) website.

Do you have any questions?

Information and education materials are available on our [website](#). These materials are regularly updated. We recommend you [subscribe to the Commission's subscription service to find out when we release new materials](#).

If you have any queries we can be contacted on 1300 341 665 or by email at regorgs@fwc.gov.au.

Yours sincerely

Fair Work Commission

ANNUAL RETURN OF INFORMATION (organisation with no branches) in accordance with Regulation 147 Fair Work (Registered Organisations) Regulations 2009 and sections 230 and 233 *Fair Work (Registered Organisations) Act 2009*

I, **Nicole Sheffield**, being the **President** of the **Australian Retailers Association**, declare the following:

1. I am authorised to make this declaration.
2. The register of members has, during the immediately preceding calendar year, been kept and maintained as required by section 230(1)(a) and section 230(2) of the *Fair Work (Registered Organisations) Act 2009* (the Act).
3. The following is a correct statement of the information contained in the records required to be kept by the organisation in accordance with section 230(1)(b), (c), and (d) of the Act:
 - The address of the organisation is **Level 18, 1 Nicholson Street, East Melbourne, 3002**.¹
 - The organisation has no branches and no branches have ceased or commenced in the previous 12 months.²
 - On 31 December in the previous year the number of members was **6,164**.³
 - A list of offices and the names, postal addresses and occupations of persons holding those offices as at the date of this declaration is attached at Annexure A and forms part of this declaration.
 - The Australian Retailers Association will amalgamate with the National Retail Association to form the Australian Retail Council (ARC) with effect from 1 February 2026. Under the ARC rules, an election must occur within 12 months of amalgamation, i.e. by 1 February 2027.
 - The organisation: Has not entered into an agreement under section 151(1) of the Act with a state union.



Signed: [**Nicole Sheffield, ARA President**]

Dated: [**31/01/2026**]

¹ Section 230(1)(d); reg. 147(d)

² Section 230(1)(d); reg. 147(a), (b), (c) & (d)

³ Section 230(1)(d); reg. 147(f)

PLEASE NOTE: This declaration must be lodged with the Fair Work Commission by 31 March. It can be submitted to regorgs@fwc.gov.au. If at any time in the year this information changes a Notification of Changes must be lodged with the Commission within **35 days** of the change³.]

Annexure A

THIS IS A PUBLIC DOCUMENT THAT WILL BE PUBLISHED ON THE WEBSITE

- Offices and Office Holders in the Organisation :

Name of Office (include any offices that are vacant)	Name of Office Holder	Postal Address of Office Holder	Occupation of Office Holder
President	Nicole Sheffield	Australian Retailers Association, Level 18, 1 Nicholson Street, East Melbourne VIC 3002	Managing Director
Vice President	Jane McNally	As above	Executive Director
Secretary	Sarah Hunter	As above	Managing Director
Treasurer	Drew Meads	As above	Franchisee Owner/General Manager
Councillor	Sharon Beaumont	As above	General Manager, People & Communications
Councillor	Gavin Carter	As above	Chief Executive Officer
Councillor	Krista Diez-Simson	As above	Chief Operating Officer/Chief Financial Officer
Councillor	Tanya Tindall	As above	Chief Executive
Councillor	Vacant	As above	N/A
Councillor	Vacant	As above	N/A
Councillor	Vacant	As above	N/A
Councillor	Vacant	As above	N/A
Councillor	Vacant	As above	N/A
Councillor	Vacant	As above	N/A